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Presentation Title:	<b>From Plans to Readiness: Case Studies from Transit Security and Regional Response in Crowded Places</b>
Type of Presentation	Single Presenter
Intended Audience	All First Responders (Fire Rescue, Paramedics & Police) Ports/Port Security Transportation/Transit (Public Transportation, Airports)
Presentation Abstract	<p>Public safety agencies responsible for crowded places, critical infrastructure, and high-volume transportation systems face a persistent challenge: translating CBRNE planning into sustained operational readiness without disrupting essential services. While many jurisdictions maintain plans, equipment, and training programs, preparedness efforts often fall short due to fragmented governance, inconsistent training sustainment, and unclear prioritization of limited resources.</p> <p>This session presents a practical framework for moving from written plans to sustainable operational capability. Drawing on operational experience supporting CBRNE preparedness within a major metropolitan transit system and regional response partnerships, the presentation examines how governance, training sustainment, and capability integration can be aligned to build durable readiness in complex operational environments.</p> <p>Two case studies illustrate these principles in practice: the National Capital Region Joint Hazard Assessment Team (JHAT), a multi-agency capability supporting rapid CBRN incident assessment during major events and high-risk incidents, and a large metropolitan transit system preparedness program operating within crowded places and soft-target environments.</p> <p>Participants will gain practical lessons learned and an implementation roadmap that can help agencies strengthen CBRNE preparedness, improve interagency coordination, and integrate detection and response capabilities into daily operations.</p>
3 learning objectives that will be presented:	<ol style="list-style-type: none"> <li>1.) Identify common structural gaps that prevent CBRNE preparedness programs from achieving sustained operational readiness.</li> <li>2.) Apply governance and training sustainment models that strengthen multi-agency CBRNE preparedness and coordination.</li> <li>3.) Develop practical strategies for integrating CBRNE capabilities into real-world operational environments such as crowded places and transit systems.</li> </ol>
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Speaker Title:	CBRN Manager
Speaker Organization Name:	Metro Transit Police Department
Speaker Bio.	<b>Brandon W. Graham</b>

	<p>Brandon W. Graham serves as the CBRN Manager for the Washington Metropolitan Area Transit Authority (WMATA) Metro Transit Police Department. In this role, he leads preparedness, detection, and response programs addressing chemical, biological, radiological, and nuclear threats within one of the nation's largest public transportation systems. He also serves as a Assistant WMD Coordinator at the Federal Bureau of Investigation's Washington Field Office, supporting regional WMD response and interagency coordination. Mr. Graham has more than three decades of experience in hazardous materials response, emergency services, and homeland security operations, and regularly supports training, exercises, and capability development across the globe.</p>
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